

ABSTRACT The phenomenological study discovered emergent leadership themes for maintaining the Bardstown, Kentucky, Historic Preservation district (BHD or historic district). A gap exists in literature linking leadership practices with historic-preservation activities (N. Tyler, personal communication, March 22, 2010). BHD contractors, homeowners, planning and zoning staff, local activists and historians, and non-profit historic preservation staff offered a suitable sample for accessing, via semistructured interviews, lived experiences about leadership. Using purposive and snowball sampling (Babbie, 2005) to access 23 respondents to points of theoretical saturation (Krueger & Casey, 2009; Strauss & Corbin, 1990), this research analyzed interview data using the modified van Kaam model (Fuller, 2006; Moustakas, 1994). The results of the study yield 28 emergent leadership themes that promote improved leadership practices, positions future research in historic-preservation leadership, and offers emergent phenomena useful for subsequent model- and theory-building relating to leadership and historic preservation. **KEYWORDS:** Bardstown, BHD, historic district, historical preservation, historic zoning, leadership, leadership and historic preservation, leadership themes, phenomenological, phenomenology, review board, planning and zoning, qualitative research, and van Kaam model

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